SASKATCHEWAN COMMUNITY FOUNDATION CORP.

FINANCIAL STATEMENTS
December 31, 2025

Commented [AH1]: These financial statements include additional explanations to make them easier to understand for donors, charities, and community members. The audit is completed in spring, reviewed by Finance Committee and Board, and approved before being shared publicly following the AGM in June.

Key changes in 2025 include strong growth in charitable assets under administration, increased donations, and continued expansion of investment and revenue activity.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

Commented [AH3]: This page shows who is responsible and accountable for preparing these financial statements.

The accompanying financial statements of **Saskatchewan Community Foundation Corp.** have been prepared by the Foundation's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

The board of directors has reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, **Virtus Group LLP**, and their report is presented separately.

Donna Ziegler
Donna Ziegler (Jun 12, 2026 16:41:07 MDT)

Donna Ziegler
Executive Director

Adam Hicks (Jun 12, 2026 22:46:53 MDT)

Adam Hicks, CPA
Director, Finance & Strategic Operations

INDEPENDENT AUDITOR'S REPORT

Commented [AH4]: This confirms the Foundation received a clean audit. The auditors found the financial statements are accurate and reasonably free of errors.

To the Directors,
Saskatchewan Community Foundation Corp.

Opinion
We have audited the financial statements of **Saskatchewan Community Foundation Corp.**, which comprise the statement of financial position as at December 31, 2025, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2025, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon
Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation 's financial reporting process.

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INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Virtus Group LLP

June 3, 2026
Regina, Saskatchewan

Chartered Professional Accountants

VIRTUS GROUP

SASKATCHEWAN COMMUNITY FOUNDATION CORP.
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025
(with comparative figures as at December 31, 2024)

		2025		2024
Assets				
Current assets				
Cash	$	12,361,236	$	1,600,798
Accounts receivable		206,311		288,904
Property held for sale		-		10,420
Prepaid expenses		47,455		7,240
Impact investments (Note 5)		169,000		153,000
		12,784,002		2,060,362
Tangible capital assets (Note 3)		8,497		7,615
Investments (Note 4)		150,002,754		122,088,897
Impact investments (Note 5)		317,748		487,000
Intangible assets (Note 6)		2,000,000		2,000,000
	$	165,113,001	$	126,643,874
Liabilities				
Current liabilities				
Accounts payable and accrued liabilities	$	604,250	$	348,559
Charitable assets under administration (Note 7)		3,815,504		106,882
Deferred revenue (Note 8)		155,971		39,581
		4,575,725		495,022
Net Assets				
Donor funds:				
Endowment fund		113,791,740		91,303,631
Accumulated appreciation - endowment fund		28,881,039		21,986,087
Non-endowment fund		14,403,885		9,312,152
Internal reserves:				
General reserve		2,135,683		2,096,425
Operational reserve		500,000		500,000
Special projects reserve		494,929		620,557
Sustainability reserve		330,000		330,000
		160,537,276		126,148,852
	$	165,113,001	$	126,643,874

Commitments (Note 11)

See accompanying notes to the financial statements.

Approved on behalf of the board:

Benson Thoudsanikone
Benson Thoudsanikone (Jun 14, 2026 20:38:28 PDT)

Olufemi Ogunrinde (Jun 13, 2026 00:15:28 MDT)

Commented [AH5]: This statement is like a snapshot in time showing what the Foundation owns and owes at year end (like a photograph of a point in time).

Commented [AH6]: Investments represent the pooled portfolio managed to generate long term returns that fund grants and operations.

Commented [AH7]: This represents funds held and invested on behalf of other organizations. These funds are not owned by the Foundation but benefit from the same investment pool.
This program has grown significantly during the year, showing demand from partners to access the Foundation's investment platform.

Commented [AH8]: Endowment funds (Legacy Funds) represent permanent donations that are invested and protected long term, with a portion granted out each year.

Commented [AH9]: These funds allow donations to be granted out at any time and are often used for immediate impact or projects.

Commented [AH10]: These reserves provide stability and allow the Foundation to fund operations and future initiatives.

SASKATCHEWAN COMMUNITY FOUNDATION CORP.
STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025
(with comparative figures for the year ended December 31, 2024)

	General and Internal Reserves	Endowment and Non-Endowment Funds	Total 2025	Total 2024
Revenue				
Contributions (Note 9)	$ 120,444	$ 29,439,672	$ 29,560,116	$ 5,653,941
Fund administration (Note 7)	8,403	-	8,403	545
Investments - Income	231,800	6,843,665	7,075,465	6,512,269
Investments - Realized gains	3,033	199,727	202,760	4,837,358
Investments - Unrealized gains	198,024	7,330,203	7,528,227	6,396,449
Lotteries and raffles	-	161,230	161,230	-
Royalty revenue	-	875,866	875,866	687,095
Shared services	48,009	-	48,009	13,149
	609,713	44,850,363	45,460,076	24,100,806
Expenses				
Administration (Schedule 1)	643,875	1,992,954	2,636,829	2,080,967
Amortization	5,413	-	5,413	6,821
Direct fund expenses	-	159,677	159,677	30,762
Distributions	200	7,304,132	7,304,332	7,182,746
Investment management fees	19,767	836,367	856,134	788,522
Life insurance premiums	-	11,234	11,234	11,237
Lotteries and raffles	-	92,706	92,706	-
Mineral royalty taxes	-	5,327	5,327	5,327
	669,255	10,402,397	11,071,652	10,106,382
Increase (decrease) in net assets	(59,542)	34,447,966	34,388,424	13,994,424
Net assets - beginning of year	$ 3,546,982	$ 122,601,870	$ 126,148,852	$ 112,154,428
Transfers (Note 9)	(26,828)	26,828	-	-
Net assets - end of year	$ 3,460,612	$ 157,076,664	$ 160,537,276	$ 126,148,852

See accompanying notes to the financial statements.

Commented [AH11]: This statement shows what happened during the year including donations, investment returns, and grants made to the community (like a video recapping the entire 2025 year).

Commented [AH12]: Contributions represents donations received during the year and can vary significantly depending on large gifts. One estate gift of just over $7M was received and a large partnership supporting one charity was received for close to $9M.

Commented [AH13]: Investment income and gains represent returns generated from the Foundation's pooled investments. There is a separate "Report on Investments" that can be found here: https://saskfoundation.ca/reports/

Commented [AH14]: Shared services reflects revenue from supporting other organizations with financial and administrative services with a cost recovery model.

Commented [AH15]: Distributions represent grants made to charities across Saskatchewan (and a little bit across Canada).

SASKATCHEWAN COMMUNITY FOUNDATION CORP.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025
(with comparative figures for the year ended December 31, 2024)

Commented [AH16]: This shows actual cash moving in and out of the Foundation, removing non-cash items like investment gains that were not realized.

	2025	2024
Cash provided by (used in) operating activities:		
Increase (decrease) in net assets	$ 34,388,424	$ 13,994,424
Non-cash items:		
Amortization	5,413	6,821
Unrealized gain on investments	(7,528,227)	(6,396,449)
Change in non-cash operating working capital:		
Accounts receivable	82,593	7,363,258
Property held for sale	10,420	(10,420)
Prepaid expenses	(40,215)	11,717
Accounts payable	3,708,622	106,882
Charitable assets under administration	255,691	53,384
Deferred revenue	116,390	2,183
	30,999,111	15,131,800
Cash provided by (used in) investing activities:		
Purchase of tangible capital assets	(6,295)	(3,721)
Proceeds on the disposal of tangible capital assets	-	257
Decrease (increase) in impact investments	153,252	(640,000)
Net increase in investments	(20,385,630)	(13,678,456)
	(20,238,673)	(14,321,920)
Increase in cash	10,760,438	809,880
Cash position - beginning of year	1,600,798	790,918
Cash position - end of year	$ 12,361,236	$ 1,600,798

See accompanying notes to the financial statements.

1. Nature of operations

The Saskatchewan Community Foundation Corp. (the "Foundation") was incorporated on July 15, 1969, and is continued under *The Non-Profit Corporations Act, 2022,* in Saskatchewan. During the year, the Foundation changed its legal operating name from The South Saskatchewan Community Foundation Inc. This change did not impact the Foundation's charitable status, operations or governing structure. The Foundation continues to carry on its activities using multiple operating names, including the South Saskatchewan Community Foundation and the Regina Community Foundation, which are used for specific program delivery, donor engagement, and fund administration. The Foundation uses revenue earned from donated funds to provide financial assistance for charitable, educational and cultural purposes. In the course of executing its mandate, the Foundation supports other community organizations. The Foundation is exempt from income taxes as it is a registered charity under the *Income Tax Act.*

2. Summary of significant accounting policies

Commented [AH17]: This section explains how the Foundation records and reports its finances and defines key terms used throughout the statements. We have been adding more detail each year and making it easier to follow, please let us know if you have any feedback for additional context in future year's statements.

The Foundation's significant accounting policies are as follows:

(a) Basis of presentation
The Foundation utilizes the restricted fund method of accounting. The Foundation classifies the resources which it holds into the following funds:

Endowment Fund
The Endowment Fund (Legacy Fund) reflects amounts donated or bequeathed to the Foundation where the donor identifies the funds as endowment funds that may have terms of reference that have varying time frames for the capital contributions to be held. In making such donations, donors may suggest that the contributions be used for a specific charitable purpose (referred to as "designated funds"), make specific recommendations regarding the charitable use from time to time (referred to as "donor advised"), make a contribution for the broad charitable purpose of the Foundation (referred to as "undesignated"), or make a contribution where the investment income earned net of administration expenses is used for the administration of the Foundation (referred to as "contributed") and, except in unusual circumstances, it is the practice of the Foundation to follow such suggestions where it is permitted to do so by applicable laws.

Investment income, including realized and unrealized investment gains and losses, and investment management fees are recognized in each endowment fund, in proportion to its percentage of the total investment portfolio. Distributions for each fund are set annually by the board of directors. Other expenses, such as charitable administrative fees, are allocated to each endowment fund at a tiered rate of 1.0% to 1.5% based on the size of the fund. The expenses are calculated on the closing balance at each fiscal quarter end. Administrative fees are used to support the operating activities of the Foundation.

Royalty revenues are recognized in the endowment funds that contributed the underlying mineral right assets.

Non-Endowment Funds
The Non-Endowment Fund (Flow-Through Fund) reflects amounts donated or bequeathed to the Foundation where there is no set length of time that the contribution must be held. The non-endowment fund operates in a similar fashion to the endowment fund, with other expenses charged at 0.0% or 2.0% of the donations (formerly to grants). If there is limited or no activity, expenses are charged at the fiscal year end to match the endowment expense structure. Administrative fees are used to support the operating activities of the Foundation.

2. Summary of significant accounting policies (continued)

General Reserve
The General Reserve reports resources allocated for the Foundation's general operations and administration.

Operational Reserve
The Operational Reserve was established by the Board in 2019 to ensure the sustainability of the Foundation. Each year, at the Board's discretion, amounts can be transferred to or from the fund.

Sustainability and Special Projects Reserves
The Sustainability and Special Projects Reserves were established by the Board in 2021 to be used by the Foundation for specific projects as identified by the Board.

Charitable Assets Under Administration
The Foundation accepts amounts from other charitable and not-for-profit organizations for the purpose of investment pooling through its Charitable Assets Under Administration program (CAUA) and SUMAInvest program. SUMAInvest represents CAUA accounts held and administered on behalf of municipalities in Saskatchewan. These amounts are included in the assets of the Foundation and in the charitable assets under administration liability. Investment revenue (loss) is recognized as a direct increase (decrease) in the funds. Disbursements, investment management fees and cost recoveries are recognized as a decrease in CAUA.

With required notice, as defined by the Foundation's Charitable Assets Under Administration Policy, funds held on behalf of community organizations are payable within one week if under $100,000 and payable within 30 days if over $100,000. Funds in the SUMAInvest program are payable within one week if under $250,000 and payable within 30 days if over $250,000. The Foundation holds sufficient liquid assets to meet all requests for withdrawals.

(b) Financial assets and liabilities
Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry instruments at fair value. The Foundation has elected to carry all investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment and the Foundation determines that there is a significant adverse change in the expected amount or timing of future cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset and the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

2. Summary of significant accounting policies (continued)

(c) Investments
Investments are recorded at fair market value. Impact investments are recorded at carrying value. Life insurance policies are recorded at cash surrender value.

(d) Tangible capital assets
Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the straight line basis over the estimated useful life of the assets at the following annual rates:

Computer hardware	4 years

(e) Intangible assets
Intangible assets are recorded at the fair market value at the date of contribution. The carrying value is tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the asset's carrying amount is not recoverable and exceeds its fair market value.

(f) Impact investments
The Foundation makes program-related investments in the form of loans to charitable organizations which are funded from existing donor funds. The purpose of these investments is to have greater charitable impact by utilizing the capital itself, and not just the return on that capital.

(g) Revenue recognition
Contributions and donations are recognized on the earlier of when they are received and when the rights of ownership have been transferred to the Foundation.

Bequests are recorded when the assets are received. Royalty revenues are recognized in the period they are received. Shared services revenues are recorded when services have been provided.

Interest on bonds and debentures, term deposits and guaranteed investment certificates are recorded on the accrual basis. Dividends are recorded as income as they are declared. Realized and unrealized gains (losses) on investments are recognized as they occur.

(h) Use of estimates
The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of contingent assets and liabilities at the date of the financial statements and the reported assets and liabilities and disclosure of amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(i) Standards issued but not yet effective
The Canadian Accounting Standards Board (AcSB) has issued AcG 21 *Accounting for Life Insurance Contracts with Cash Surrender Value* which will be effective for the Foundation's 2026 financial statements. The adoption of this guideline will result in a retrospective adjustment to reduce the 2025 deferred revenue related to insurance policies to zero, as well as, an increase to 2025 revenue of $117,770 and an increase to 2025 opening net assets of $36,794.

3. Tangible capital assets

	Cost	Accumulated Amortization	2025 Net Book Value	2024 Net Book Value
Computer hardware	$ 38,400	$ 29,903	$ 8,497	$ 7,615

4. Investments

Commented [AH18]: This provides more detail on the investment portfolio and how funds are managed and diversified.

The portfolio continues to expand and includes a broader mix of investments.

The Foundation's objective for investments under its management is to generate a total return that achieves the granting objectives as set each year by the Board, recovers the cost of administering the funds, protects the purchasing power of the capital, and establishes a reserve for future market declines. Approximately 63% of the investment assets are managed by TDAM, 31% by PH&N and 5% cash held by CIBC, and the remaining 1% consists of life insurance policies and private equity managed by Conexus Venture Capital and Realize Capital Partners. An investment consultant, Convyta Partners (formerly George & Bell), is utilized to guide the Board's Investment Committee in investment strategies. These investments are managed under the Foundation's Investment Policy as approved by the Board and is regularly monitored and reviewed. An additional investment report is produced by the Foundation and provides additional insight into the investment pool.

	2025	2024
Life insurance policies, at cash surrender value	$ 154,564	$ 36,794
Equities:		
Bonds	19,035,951	11,360,590
Canadian equities	20,497,797	11,614,810
Global equities	40,353,060	35,781,450
Infrastructure	43,134,951	38,184,068
Mortgages	15,580,481	14,703,002
Real estate	10,587,625	10,370,266
Preferred shares	118,160	37,917
Conexus Venture Fund	434,227	-
Realize Capital Partners Fund	105,938	-
	$ 150,002,754	$ 122,088,897

In 2025, the Foundation subscribed for 1,000 units in the CVC Fund 2 GP Inc. for a total of $1,000,000. As of year end, the Foundation has contributed $434,227 and thus, has a remaining commitment to provide $565,773 when a cash call is received.

In 2025, the Foundation subscribed for 3,000,000 units in the Realize Capital Partners GP Inc. for a total of $3,000,000. As of year end, the Foundation has contributed $105,938 and thus, has a remaining commitment to provide $2,894,062 when a cash call is received.

5. Impact investments

	2025	2024
Promissory note receivable, repayable in monthly payments of $4,259, including interest at 6%, maturing December 2027.	$ 96,097	$ 140,000
Loan receivable, repayable in monthly payments of $11,067, including interest at 3% per annum, maturing January 2029. Loan is unsecured.	390,651	500,000
	486,748	640,000
Less current portion	(169,000)	(153,000)
Long term portion	$ 317,748	$ 487,000

6. Intangible assets

Intangible assets consist of mineral rights on various properties in Saskatchewan. These assets were recognized at their fair market value at the time the rights were received, totaling $3,091,050. In 2019, an external valuation was prepared and an impairment loss of $1,091,050 was recognized, resulting in a final net book value of $2,000,000. No additional impairment or reversal of impairments have been recognized in the year (2024 - $nil).

7. Charitable assets under administration

Commented [AH19]: This section shows activity for funds managed on behalf of partner organizations and is growing at a significant pace.

Activity during the year in charitable assets under administration funds was as follows:

	2025	2024
Balance - beginning of year	$ 106,882	$ -
Funds received in trust	3,620,724	100,000
Investment revenue earned	115,068	7,657
Withdrawals	(11,000)	-
Investment management fee expense	(7,767)	(230)
Administration expense	(8,403)	(545)
Balance - end of year	$ 3,815,504	$ 106,882

Charitable assets under administration consist of:	2025	2024
SUMAInvest accounts	$ 2,678,437	$ -
CAUA accounts	1,137,067	106,882
	$ 3,815,504	$ 106,882

8. Deferred revenue

	2025	2024
Mineral rights lease revenue	$ 1,406	$ 2,787
Life insurance policies	154,565	36,794
	$ 155,971	$ 39,581

9. Transfers between funds

Contribution revenue in the endowment fund does not include transfers among the endowed and non-endowed funds, as the original contribution has already been recognized as revenue. Transfers among funds net to zero, as they are a contribution to one fund and a distribution from another fund. The transfers between operating and the endowment funds were $39,756 (2024 - $134,110) during the year.

During the year $571,275 (2024 - $526,988) was transferred from endowed funds to the general reserve.

10. Restricted funds - endowment incentives component

The Foundation complied with its contractual obligations pursuant to the grants it has received under the Endowment Incentives component of the Canadian Cultural Investment Fund of the Department of Canadian Heritage, whereby it is required to maintain, in perpetuity, in the capital of the endowment fund, the amount of the grants received plus the equivalent amount received from the private sector. Since the program inception in 2001, the Foundation first participated in 2008 and up to December 31, 2024, $699,438 has been received in endowment incentives grants. As a result, it is required to maintain the equivalent sum received from the private sector, representing $1,114,314. A total of $1,813,752 will be held in perpetuity in the Foundation's restricted assets. This amount is for the benefit of three associated not-for-profit professional arts organizations who are recipients of the income generated from the Foundation's investment.

11. Commitments

The Foundation is committed under a lease for office space for the next three years as follows:

2026	$	96,000
2027		102,000
2028		59,500

The Foundation has committed to provide $100,000 per year in 2026 and 2027 to Farmland Legacies GTC Inc, a registered charity. The parties have established a joint program to facilitate the donation of Saskatchewan farmland and advance sustainable agricultural practices.

12. Financial risk management

Exposure to credit risk, liquidity risk, interest rate risk and market risk arises in the normal course of the Foundation's operations.

The Foundation adheres to an investment policy, which is approved by the Board of Directors, which outlines the objectives, policies and processes related to its investing activities. The policy prescribes limits around the quality and concentration of investments held by the Foundation. The Board of Directors has overall responsibility for the establishment and oversight of the Foundation's risk management framework.

Credit risk
The Foundation's principal financial assets are cash, accounts receivable, impact investments receivable and investments. The carrying amounts of financial assets on the statement of financial position represent the Foundation's maximum credit exposure at the statement of financial position date. The credit risk on these financial assets is managed through the investment policy, which outlines the quality of investments that may be purchased. The Foundation has recognized $nil (2024 - $nil) as an allowance for doubtful accounts.

12. Financial risk management continued

Liquidity risk
The Foundation is exposed to liquidity risk as it must ensure that there are sufficient resources available to provide distributions in accordance with donor agreements and the charitable assets under administration. Liquidity risk is managed through the investment policy, which requires a specific portion of the portfolio be held in liquid investments.

Interest rate risk
The Foundation is exposed to interest rate risk arising from fluctuation in interest rates on amounts invested in interest bearing accounts and investments. Cash, when received, is deposited into an interest bearing account. Investments consist of bonds, debentures, mortgages and real estate funds which the Foundation is exposed to changes in interest rates. Interest rate risk is managed through the investment policy.

Market risk
The Foundation is exposed to market risk on its equity funds, private equity and common and preferred share investments due to changing market conditions. The Foundation manages this risk by establishing and monitoring asset allocation strategies and diversifying its investments.

(with comparative figures for the year ended December 31, 2024)

Schedule 1

		2025		2024
Advertising	$	75,887	$	21,781
Bank charges		3,620		7,961
Communications		4,020		3,777
Conferences, board meetings and professional development		69,836		35,765
Contracted services - web and computer equipment		124,733		100,343
Insurance		18,890		20,232
Memberships		40,045		34,565
Office rent		86,808		80,708
Office		16,058		11,198
Professional services		74,911		60,795
Salaries and benefits - operations		1,167,980		990,104
Salaries and benefits - engagement team		219,990		-
Salaries and benefits - shared services team		65,565		-
Special project expenses		624,914		603,720
Stewardship and development		7,155		76,032
Telephone and internet		14,329		12,935
Travel		22,088		21,051
		2,636,829		2,080,967
Less: administration levy allocated to funds		(1,992,954)		(1,427,856)
Total administration expenses allocated to the general fund	$	643,875	$	653,111

See accompanying notes to the financial statements.

Commented [AH20]: This schedule shows a detailed breakdown of operating expenses to provide additional transparency beyond standard financial reporting.

We believe in full transparency. If you have any questions or clarification required, please feel free to reach out to finance@saskfoundation.ca.

Commented [AH21]: For greater clarity we are now separating these lines out as they are funded in different ways:

To see more details on who is represented by each line item and how they are funded, please visit: https://saskfoundation.ca/staff/

Commented [AH22]: Continues to be funded by a wonderful gift from an anonymous donor that allowed us to dream. This funding will be supported by the Special Projects Reserve as seen on the balance sheet. Due to positive earnings, we have been able to continue holding the reserve strong, and therefore, continue to fund our special projects.